# **2015 Economic & Financial Market Outlook**

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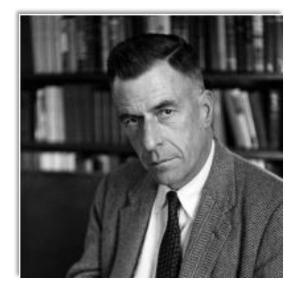


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Common Purpose. Uncommon Commitment.

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"The only function of economic forecasting is to make astrology look respectable."

John Kenneth Galbraith



# **Current Conditions**

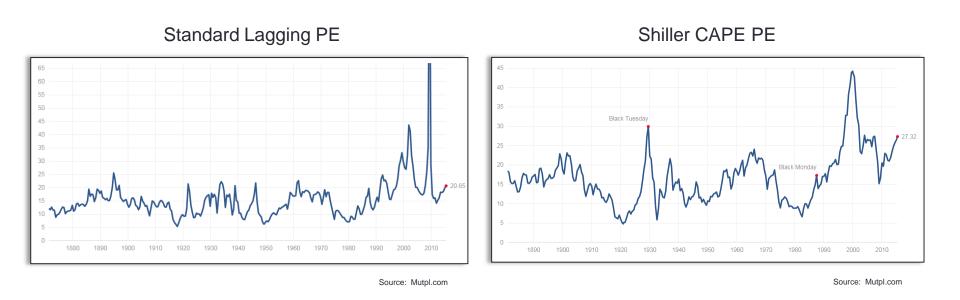


## Asset Class % Returns as of May 31, 2015

Asset Class	Index	3 Mos.	YTD	1 Year	3 Year	5 Year
U.S. Large-Cap Stock	Russell 1000	0.76	3.65	11.91	19.97	16.68
U.S. Mid-Cap Stock	Russell Midcap	0.60	4.52	12.47	21.21	17.20
U.S. Small-Cap Stock	Russell 2000	1.41	3.98	11.32	19.45	15.04
International Stock	MSCI EAFE USD	2.27	8.93	-0.06	16.13	10.44
Emerging Market Stock	MSCI EM USD	1.97	5.78	0.33	6.32	4.41
Investment Grade Bond	Barclays Aggregate	-0.14	1.00	3.03	2.21	3.90
High Yield Bond	Barclays High Yield	0.96	4.07	1.95	8.10	9.21

Source: Bloomberg



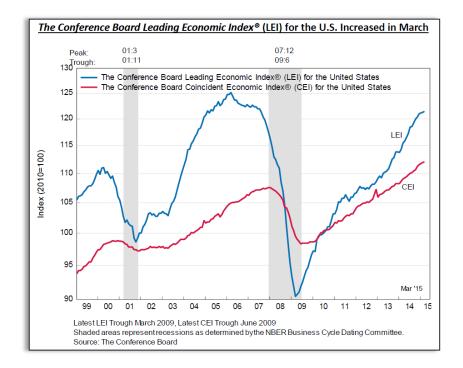


# Standard Lagging Average: 15.54 Shiller CAPE Average: 16.60



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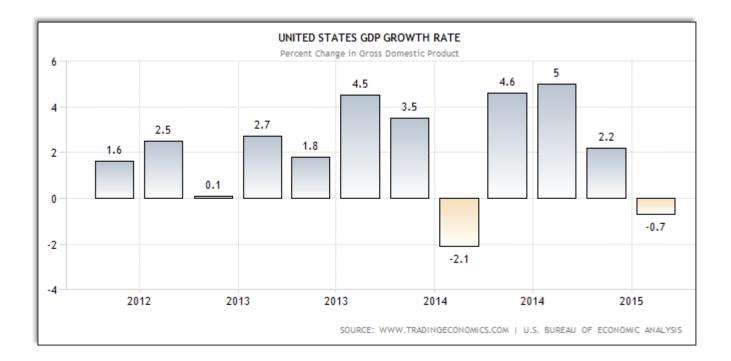
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Remember this during the remainder of the presentation.

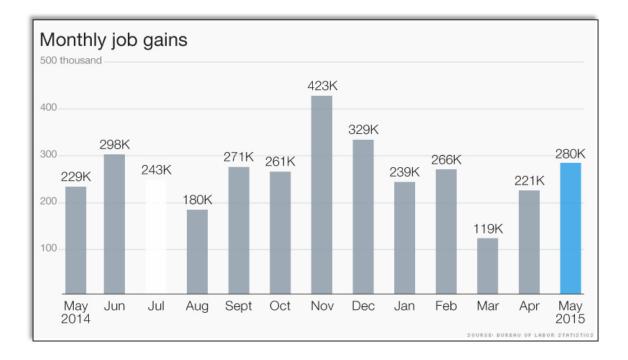


## "Mostly Transitory Factors" Hurt 1Q 2015 Growth



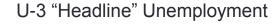
### Bad weather? West Coast port strike? Something more?



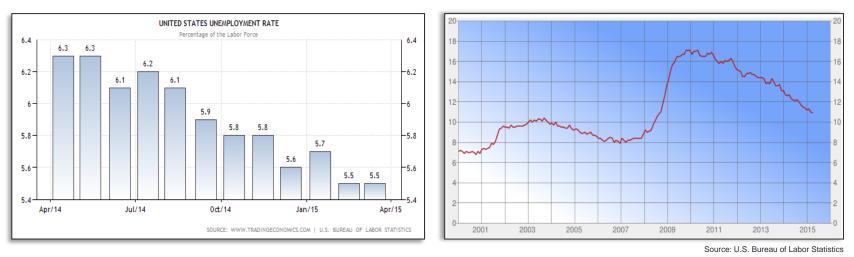


Energy sector weighing down new job creation.





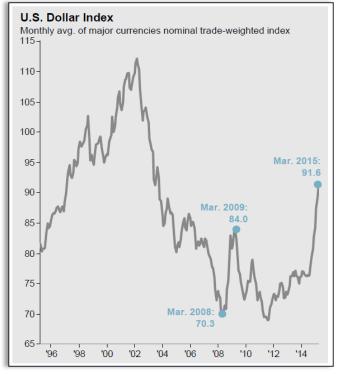




Real improvement, not a calculation trick.



# Declaring (Currency) War



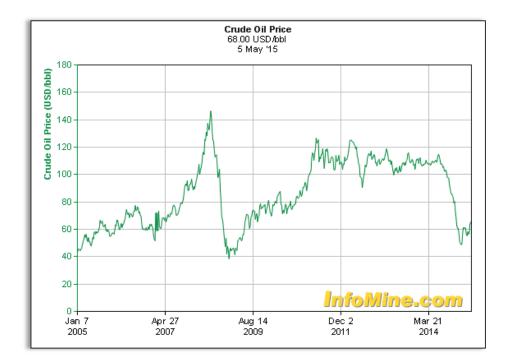
Source: JP Morgan Asset Management

## Global competitors playing hardball.



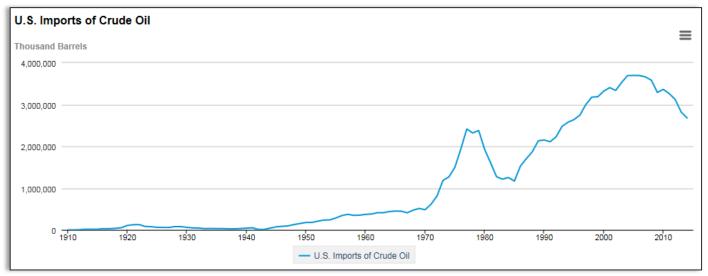
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## **Oil Prices Collapse**



Why the collapse? Falloff in demand? Glut in supply?





Source U.S. Energy Information Administration

### Reliance on external sources falls.



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- Economy continues to experience a sluggish recovery that still looks sustainable.
- Employment growth continues, but real wages are still stagnant.
- Inflation is nowhere to be seen.
- The U.S. Federal Reserve is likely to increase short-term rates in 3Q.
- Financial markets have performed well, but stock valuations are stretched and susceptible to meaningful corrections.
- International economies are mixed: China has slowed and the EU has accelerated.
- Currency manipulation is rampant and currently hurting the U.S. economy.
- Oil prices have stabilized, but structural change has permanently altered the market.

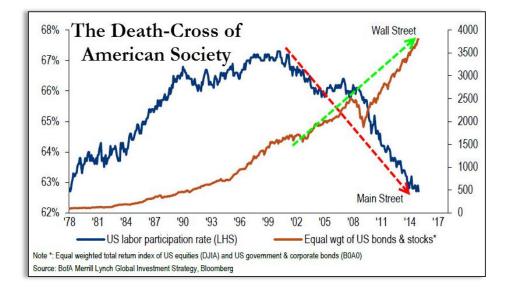


# **Long-Term Challenge:**

# What will cause the economy to grow?



## Wall Street vs. Main Street?





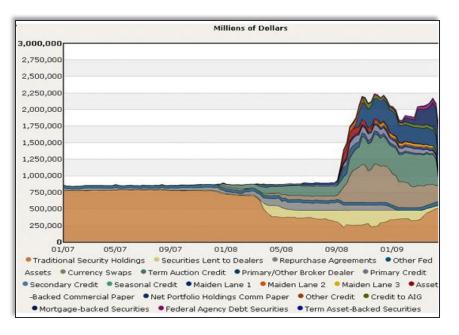
When culture and politics reflect current conditions.



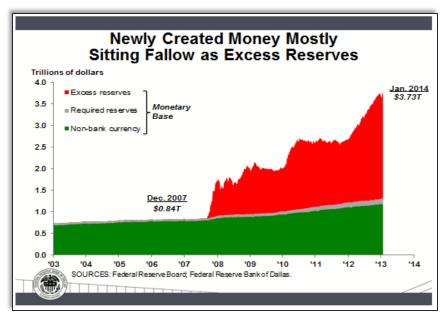
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### Assets



### Liabilities



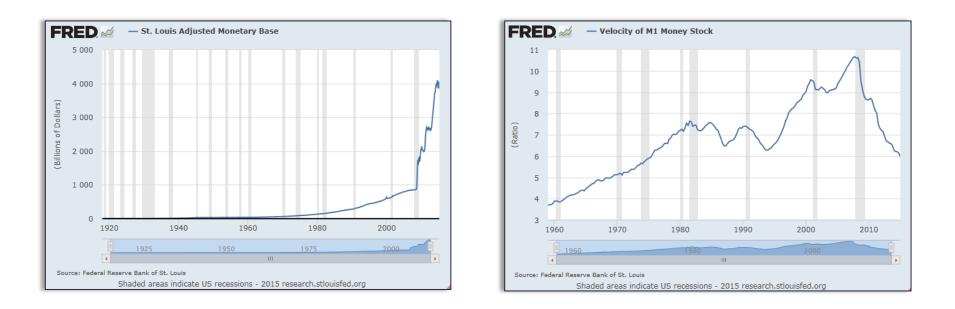
Extraordinary times, extraordinary measures.



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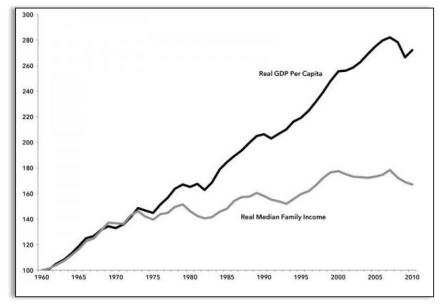


Printed money did not circulate in the real economy.



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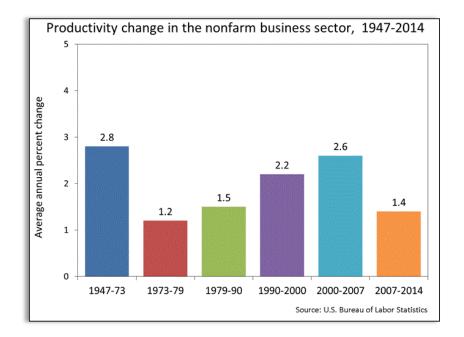


Source: US Bureau or Labor Statistics, US Commerce Department

### Family incomes not keeping up with GDP growth...

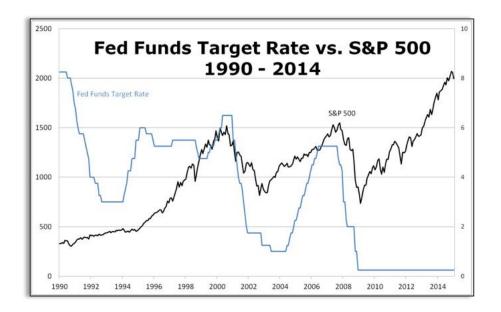


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...and the difference won't narrow until productivity increases.





Falling interest rates lead to increases in financial asset prices.



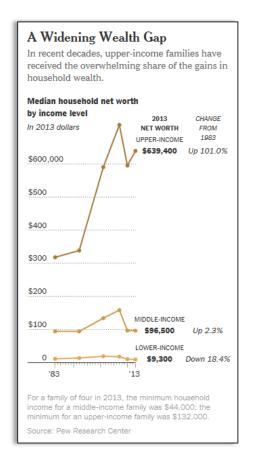
## **Capital Wins!**

#### The New Hork Times

ECONOMY

Fueled by Recession, U.S. Wealth Gap Is Widest in Decades, Study Finds

By PATRICIA COHEN DEC. 17, 2014



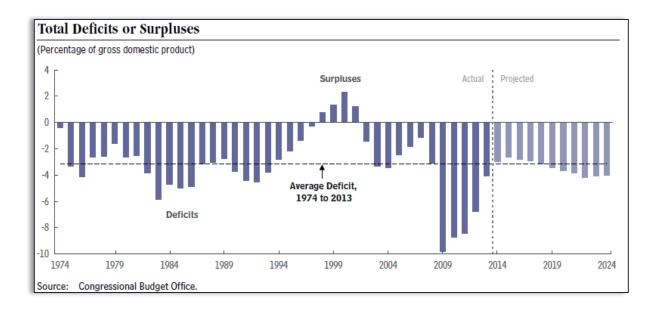


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- Capital Wins! Conditions have led to rising financial markets rather than wage growth.
- Disparities between incomes and wealth must be narrowed if the U.S. economy is to produce maximum social benefit:
  - Over 60% of change in U.S. GDP is driven by consumption
- Remedial strategies and policies:
  - Redistribution of income
  - Redistribution of wealth
  - Stimulate economic growth and/or remove obstacles
  - All of the above
- Most agree that economic growth is beneficial regardless of strategy or policy.
- Structural challenges will make growth difficult to achieve.



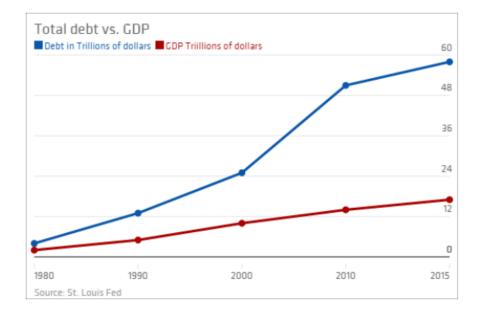


What happens after 2024?



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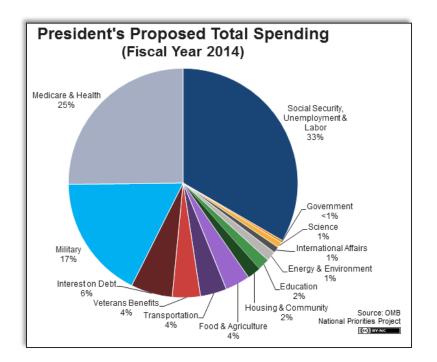
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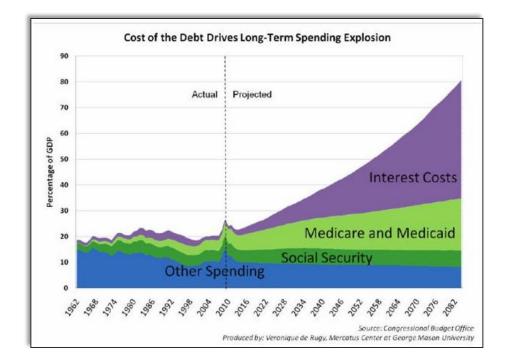
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Focus: Medicare & Medicaid, Social Security, Military, Interest on Debt.





What happens when interest rates normalize?



- The net benefit from the energy revolution is resoundingly positive and will likely lift economic growth.
- Income and wealth disparity must narrow if the economy is to provide optimal benefits to society.
  - Economic growth is the most effective remedy to disparities
- Structural impediments to growth are very large:
  - Demographics are not helpful
  - Government debt service could crowd out private investment
  - Regulatory burden continues to grow at alarming rates
- A near-term change in trajectory can send a positive self-reinforcing signal.
- Expected returns from financial assets are being reset to well below historic averages.



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